

## **Mound Plant:**

### **Lessons Learned and Next Steps**

Interviews conducted with site personnel at Mound Plant regarding community transition and commercialization efforts have yielded the following conclusions:

- the Mound Economic Development Plan has been most effective in defining goals, strategies, priorities, programs, and funds necessary to support a locally-driven effort to implement DOE's objective to commercializing the facility;
- the Miamisburg Mound Community Improvement Corporation (MMCIC), has successfully kept community leaders and the local Congressional delegation apprised of developments on a regular basis;
- union issues and relationships should be the responsibility of the local DOE Area Office and the M&O;
- the experience at the Mound Plant has demonstrates that DOE should not keep title to "white elephant" properties, and should be very careful in working with the community on issues relating to site transition;
- available DOE engineering services and technologies are not always the answer for economic development because such factors may simply not represent what the local community needs or wants in pursuing future growth;
- academic evaluation at the site has revealed nine major competencies which are considered marketable technologies, including laser photonics, surface science, metallurgy, analytical chemistry, reaction chemistry, environmental dynamic testing, engineering analysis, metrology, and non-destruction testing. These core competencies will be used to rate firms applying for use of the site. However, private companies to date have not aggressively sought access to Mound's technologies;
- care must be exercised regarding the role of local economic development organizations, which may hold different and conflicting positions and unproductively compete among themselves for available funds. Accordingly, it may be advisable to establish an Advisory Board on which local organizations can serve and facilitate a greater degree of consensus on contentious issues;

### **Next Steps**

- complete development of the strategic plan. Staff will work closely with local DOE personnel in the collection of vital information, which will be forwarded to the consultant developing the plan. the Miamisburg Mound Comprehensive Reuse Plan is expected to contain three main aspects: (1) technology; (2) real estate; and (3) office complex;
- identify individuals who are thoroughly familiar with the site, including one technology person and one equipment person, in order to further help identify the most marketable technologies;